

**Raytheon**

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Attn: Antitrust Division
Office of Attorney General
One Ashburton Place, 18th Floor
Boston, MA 02108

Dear Attorney General Coakley,

I am writing to express my support for Partners HealthCare and to underscore its importance to our employees and their communities.

From a personal perspective, I highly value Raytheon's relationship with Partners HealthCare – many of our workers benefit from the leading care provided at Partners hospitals. From a business perspective, I appreciate that Partners shares the same deep commitment to their patients as we do to our customers.

As one of the state's largest employers, we are, of course, worried about rising health care costs – it is a concern shared by businesses of all sizes. Under Dr. Gary's Gottlieb's leadership, Partners has been clear that it is driving strategies to better coordinate care in order to address the key factors pushing health care costs and working to bring those costs down.

We know from our perspective as a major Massachusetts company how challenging it can be to strike a balance between providing high-quality care and the need to manage the costs of that care. But I am convinced that Partners is on the right track. It is my opinion that Partner's has the expertise and desire to be a leader not only in cutting-edge medicine and research but in developing new ways to provide these services in more cost-effective settings.

As I have read news accounts of the agreement between Partners HealthCare and the Attorney General, it is clear the agreement will require Partners to do what it has said it will do: contain health care costs and provide quality, coordinated medical care and mental health services for its patients in their communities.

Sincerely,